FINANCIAL TARGETS: PROMOTING LONG-TERM EARNINGS GROWTH

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Successful transformation – strong operational and financial platform for growth and value creation

COMPLETED

Highly decarbonised generation fleet	**99%**
Efficiency improvements, fixed costs	**100** €mn
Strong balance sheet and credit rating	**BBB+**
Unique solution for nuclear waste disposal	**Posiva**

ONGOING

Hydro value & optimisation	**8-10** €/MWh*
Nuclear lifetime extension	**180** TWh
Development of renewables	**1.2** GW RtB
Development of flexible solutions	**2.5** GW RtD

* for 2026
RtB = Ready to Build
RtD = Ready to Deploy

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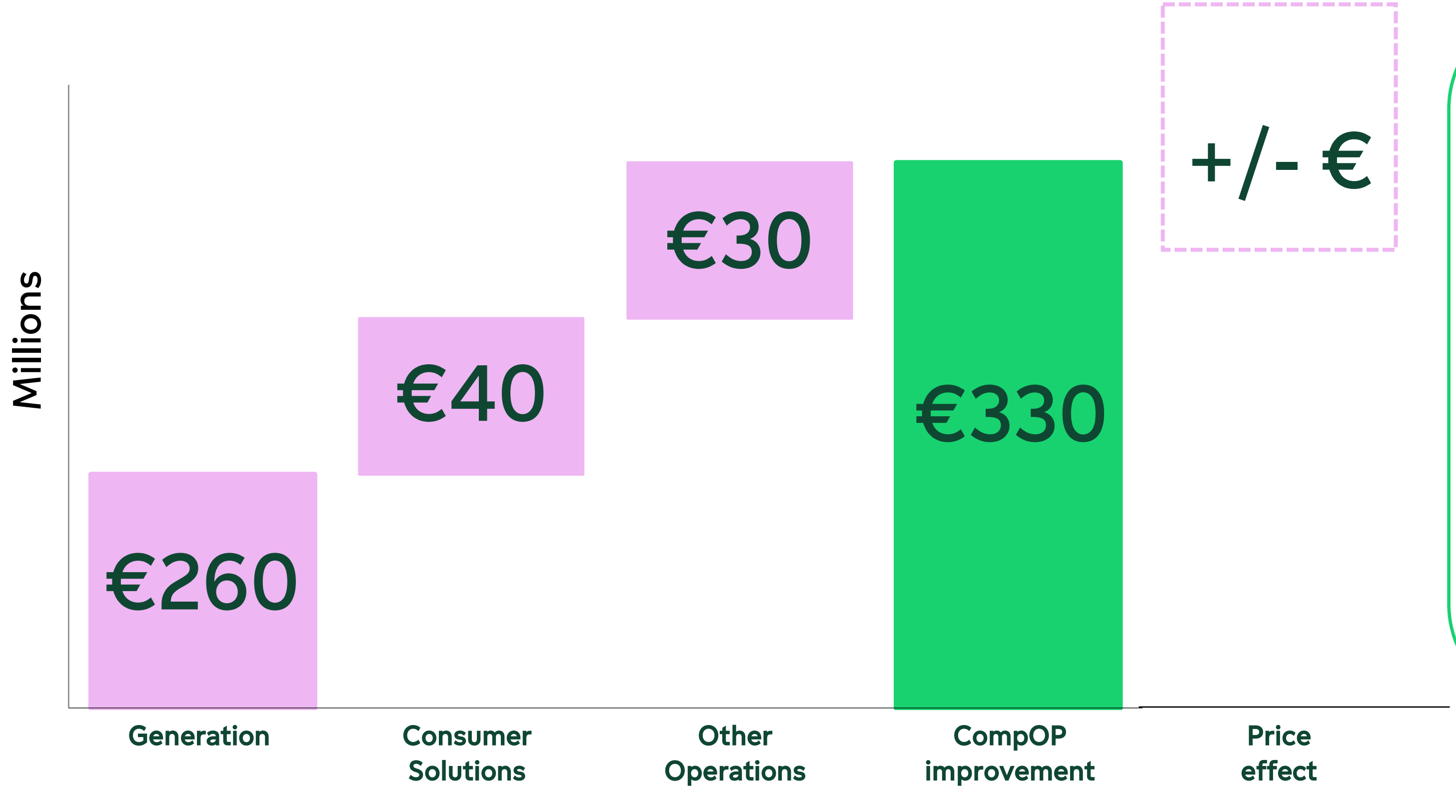
Earnings improvement with own actions – Comparable operating profit of €330* million by 2030



Generation segment:
- Generation availability, volumes
- Heating & Cooling
- Improved performance in co-owned assets

Consumer Solutions segment:
- Organic growth
- Operational and cost efficiency

Other Operations segment:
- Lower fixed costs
- Structural changes

* For existing fleet; excludes new capital expenditure or M&A.
Baseline is Comparable operating profit of €930 million, LTM Q3 2025.

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Capital allocation: Balance between investments and distribution aligns with shareholder expectations and supports long-term growth

CAPITAL EXPENDITURE 2026–2030

Objective: sustain and grow business through strategic investments

- Maintenance capex ensures operational reliability (€1.25 bn)
- Growth capex drives future earnings and competitiveness (€750 million)
- Investment decisions based on investment criteria, hurdle rates of 150–400 bps

GROWTH

GROUP COMPARABLE RONA 14%

Objective: efficient use of capital

- Drives profitability and asset productivity
- Continuous efficiency improvement and cost awareness
- LTM Q3 ’25 RONA 10.3%

RETURNS

BALANCE SHEET, LIQUIDITY AND CASH FLOW

Objective: credit rating of at least BBB

- Optimise capital structure and leverage (Financial net debt/Comparable EBITDA max 2.5 times)
- Adequate liquidity and effective cash flow ensure operational flexibility and support business needs and strategic agility

FINANCIAL STRENGTH

SHARE-HOLDER DISTRIBUTION

SHAREHOLDER RETURNS

Objective: commitment to deliver attractive returns through disciplined capital allocation contributing to shareholder value

- Dividend policy: Payout ratio of 60–90% of Comparable EPS
- Cash dividends

Balance sheet and Financial net debt - cash conversion almost 100%

Comparable EBITDA

- Net finance cost paid
- Income taxes paid

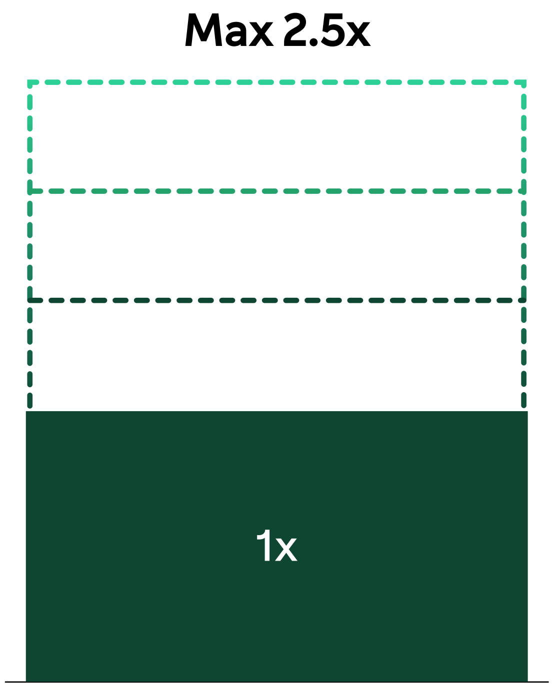
+/- Change in working capital

- Capital expenditure
- Dividend

+/- Other

= **Change in Financial net debt**

Financial net debt to Comparable EBITDA



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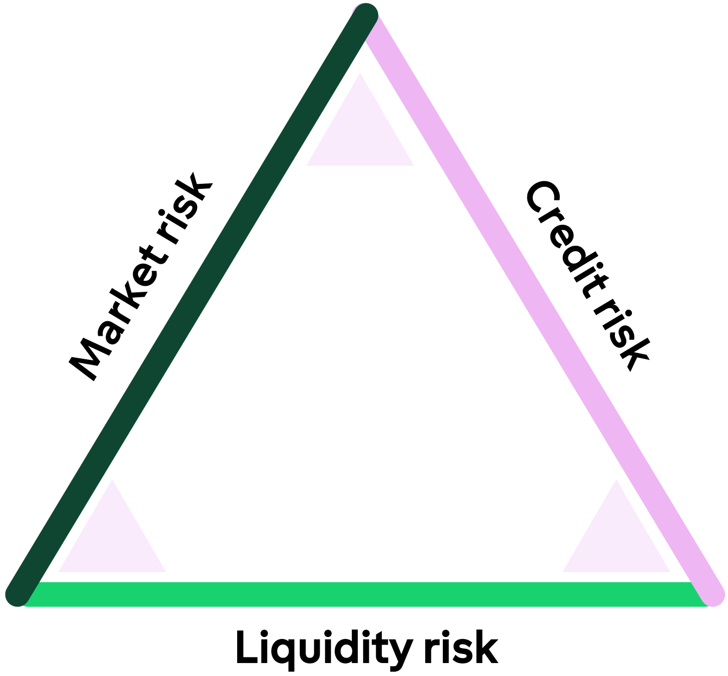
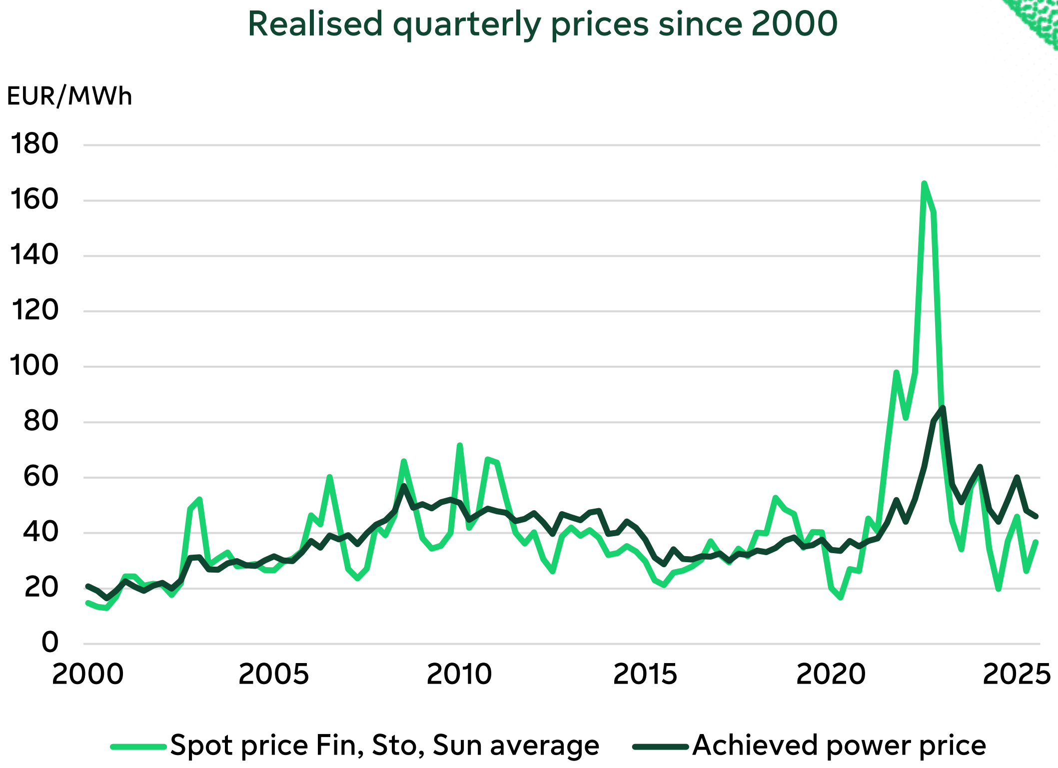
Long-term hedging manages risks and secures predictable cash flows

Hedging balances between market, credit and cash liquidity risks



Fortum has a solid track record of successful hedging



From 2009 onwards thermal and import from Russia excluded.
Before 2024 outright volume split (FI 40%/SE3 40%/ SE2 20%),
and from 2024 onwards, 47 TWh (FI 46%/ SE3 37%/SE2 17%)

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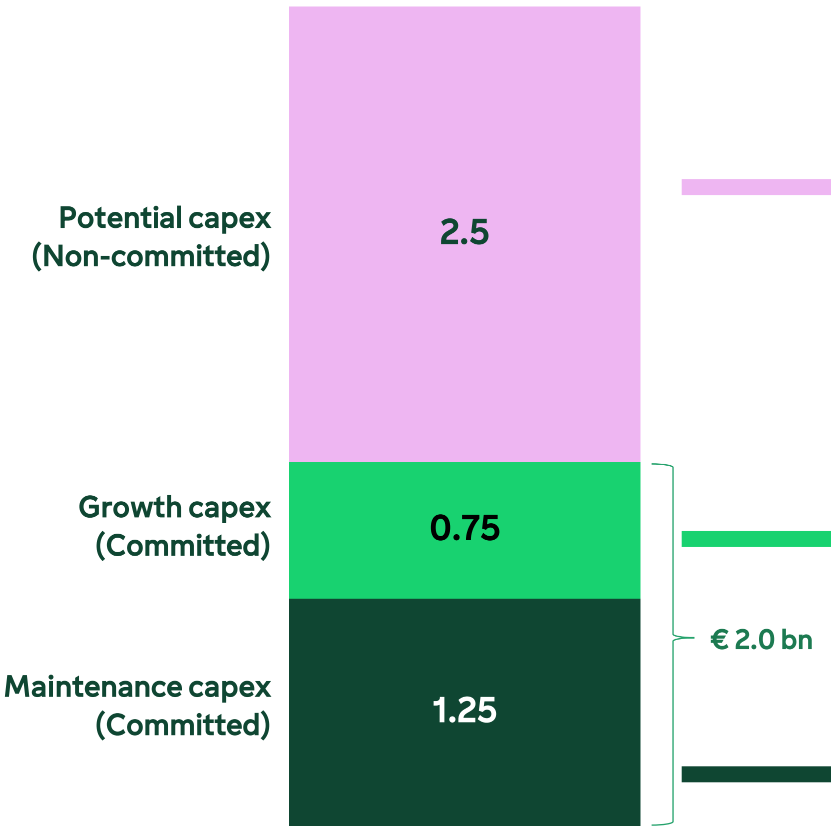
Outlook on capital expenditure: 2026–2030

Capex outlook 2026–2030 (€bn)

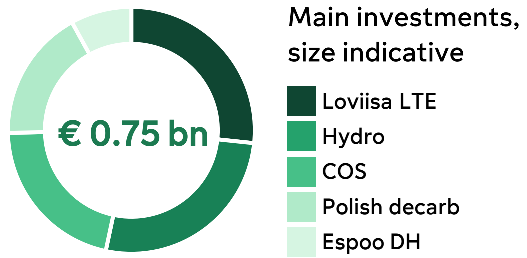


Potential capex (non-committed), potential areas

Renewables
DH
Other

- Additional potential capex up to €2.5 bn
- Renewables capex limited to projects with secured PPAs
- Individual investment decisions will have to meet strategic fit, return targets of WACC + investment hurdles of 150–400 bps and other investment criteria

Growth capex (committed)



- 2026–2030: Committed growth capex, excluding acquisitions, of approximately €750 mn

Annual maintenance capex of €250 mn to ensure operational reliability

COS = Consumer Solutions
DH = District heating
LTE = Lifetime extension

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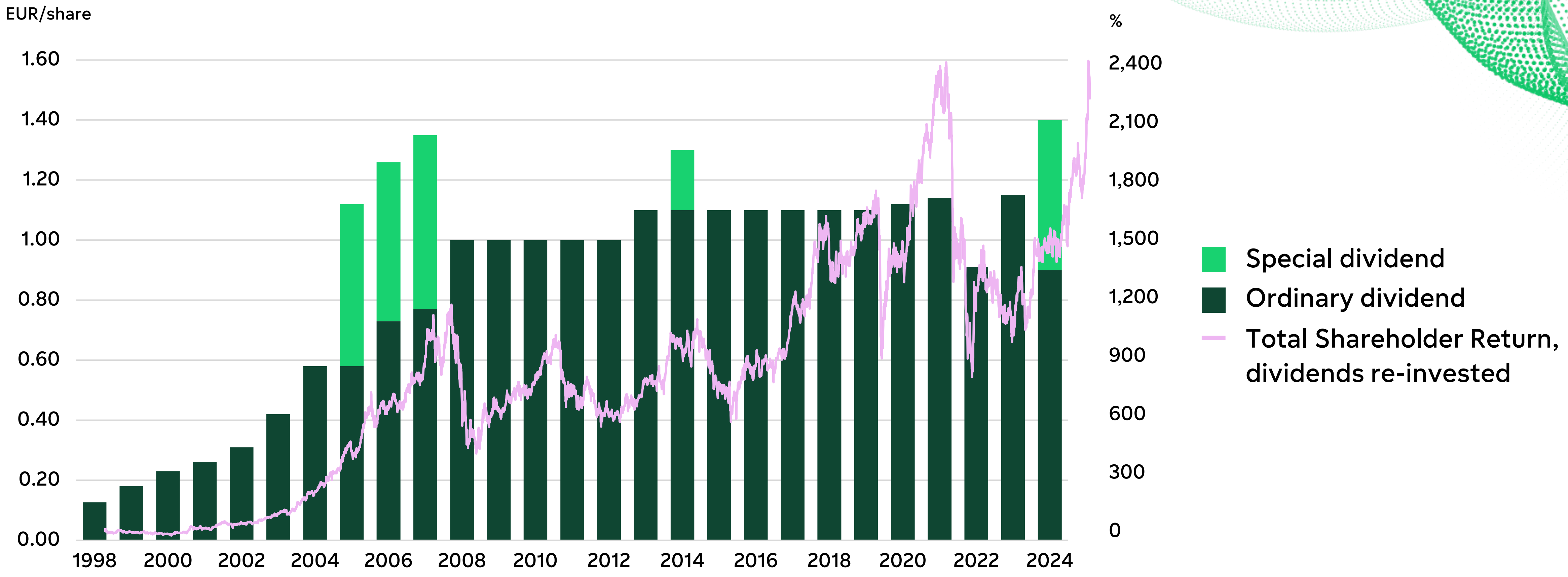
Fortum has continuously paid cash dividends since its listing

Cash dividends of €21.7 bn since 1998



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Fortum's guidance for P&L and cash flow items

Condensed consolidated income statement

EUR million	
Sales	'EBITDA' guidance: disclosed hedge positions, market prices and potential volume comments/UMMs
Other income	
Materials and services	
Employee benefits	
Depreciation and amortisation	'Depreciation': no explicit, but LTM is a used proxy, (the level above maintenance capex)
Other expenses	
Comparable operating profit	
Items affecting comparability	
Operating profit	
Share of profit of associates and joint ventures	'Associates': TSE, small (€ 5-10 mn) profit
Interest expense	'Interest costs, net' guidance: gross debt and cash, related interest rates
Interest income	
Other financial items - net	
Finance costs - net	
Profit before income tax	
Income tax expense	Comparable income tax %
Net profit	
Attributable to:	
Owners of the parent	
Non-controlling interests	Minorities: close to zero

Further disclosed and externally known data points:

- Fortum outright volumes for hydro & nuclear & wind (20 TWh + 26 TWh +1 TWh = 47 TWh)
- Blended area price split for Fortum generation: FI 46%, SE3 37%, SE2 17%
- Optimisation premium

Condensed consolidated cash flow statement

Comparable EBITDA	
Non-cash and other items	
Interest received	'Finance costs, net': guidance for gross debt and cash and related interest rates
Interest paid	
Dividends received	
Income taxes paid	Comparable income tax %
Funds from operations	
Change in working capital	
Net cash from operating activities	
Cash flow from investing activities	
Capital expenditures	Capex guidance provided for future years: maintenance and growth
Acquisitions of shares	
Proceeds from sales of property, plant and equipment	
Divestments of shares and capital returns	
Shareholder loans to associated companies and joint ventures	
Change in margin receivables	
Change in other interest-bearing receivables	
Net cash from/used in investing activities	
Cash flow before financing activities	
Cash flow from financing activities	
Proceeds from long-term liabilities	Bond/loan maturities guidance
Payments of long-term liabilities	
Change in short-term liabilities	
Dividends paid to the owners of the parent	Dividend policy
Change in margin liabilities	
Other financing items	
Net cash from/used in financing activities	

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Summary of Fortum's financial targets – driving value creation

HEDGING

Rolling 10-year outright target: >25% by the end of 2028

Current hedges:
2025: 90% at 42 €/MWh
2026: 70% at 41 €/MWh
2027: 45% at 39 €/MWh

COMPARABLE RONA-%

Long-term target for Group: 14%

LTM in Q3 '25 was 10.3%

LEVERAGE

Financial net debt / Comparable EBITDA:

Maximum of 2.5 times

OPTIMISATION PREMIUM

2025: 10 €/MWh

2026: 8–10 €/MWh

2027–: 6–8 €/MWh

INVESTMENT CRITERIA

Strategic fit

Project WACC + investment hurdles: 150–400 bps

Sustainability criteria

DIVIDEND POLICY

Payout ratio of 60–90% of Comparable EPS

Competitive cash dividends

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