



Capital Markets Day

# The value of nuclear and hydro capacity in the future energy system

Tiina Tuomela / Executive Vice President Generation / 16 November 2016

Loviisa nuclear power plant, Finland

# Agenda

- Generation asset portfolio
- Key priorities
  - Value drivers
- Nordic power market
- Hedging
- Productivity
- Nuclear liabilities
- New revenue streams
- Summary

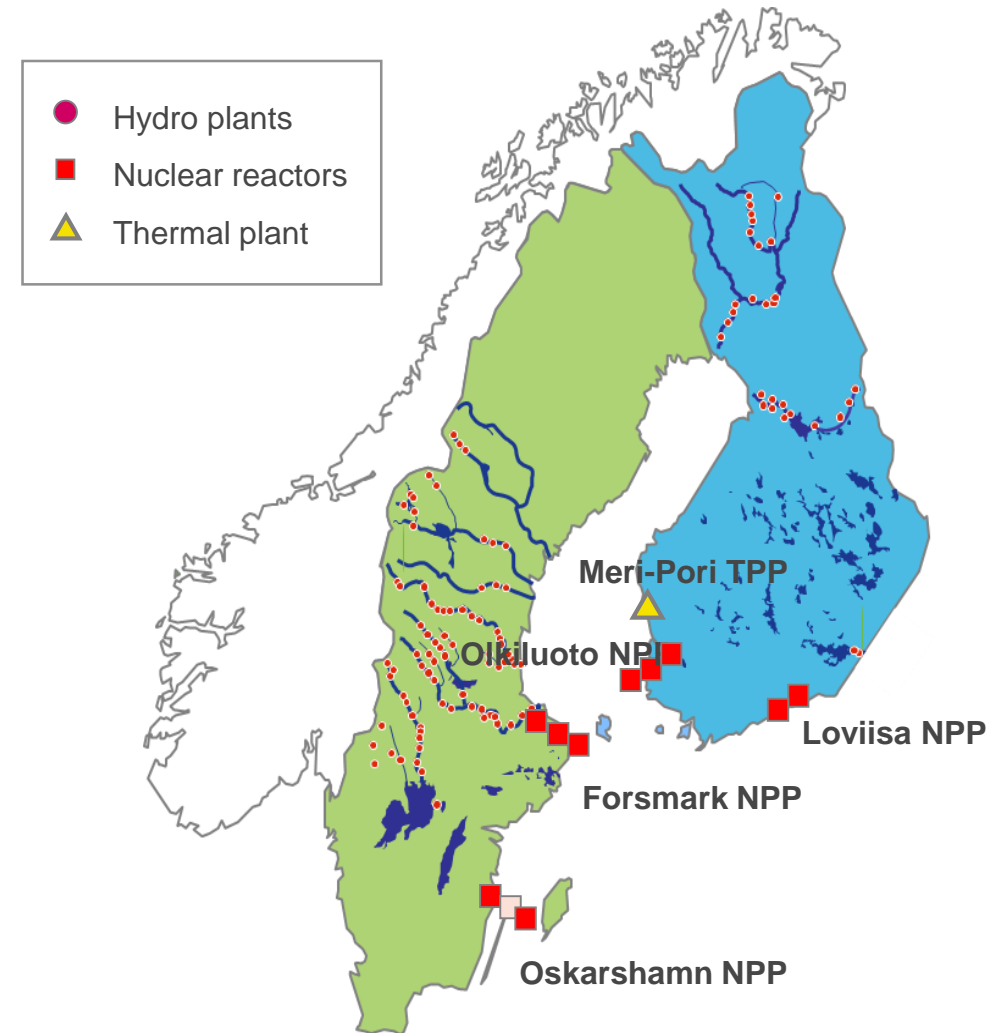


Imatra hydro power plant, Finland

# Generation – balanced portfolio of hydro and nuclear

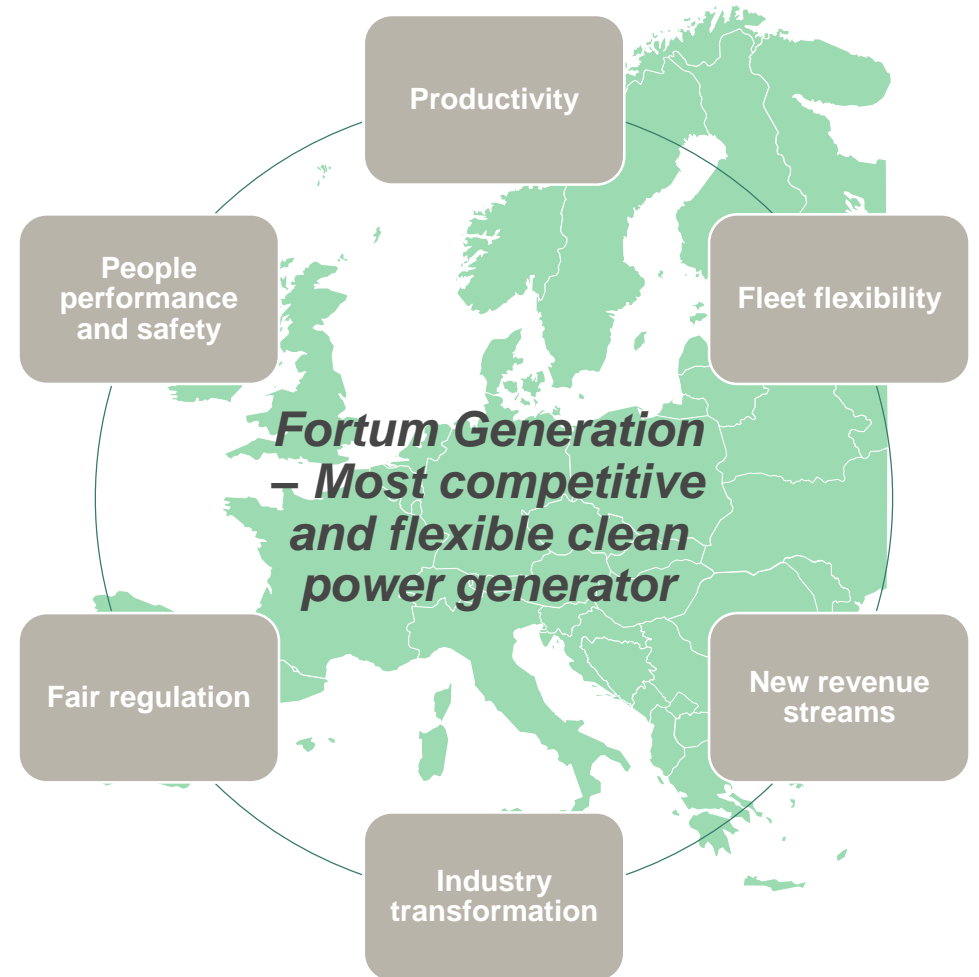
2015 figures	Total	Sweden (share of total)	Finland (share of total)
<b>Capacity</b>			
Hydro	4,623 MW	67%	33%
Nuclear	3,004 MW	51%	49%
Thermal	376 MW	-	100%
<b>Production</b>			
Hydro	25.0 TWh	66%	34%
Nuclear	22.7 TWh	48%	52%
Thermal	0.3 TWh	-	100%
<b>Net assets*</b>			5,913 M€
<b>Investments*</b>			203 M€
<b>Personnel*</b>			1,341

\*Power and Technology segment



# Generation's key priorities

- Drive industry transformation and consolidation
- Drive productivity: cost and capex efficiency
- Increase value creation and find further fleet flexibility
- Enhance fair regulation
- New revenue streams from nuclear service and origination business





# Generation value drivers

## Revenue drivers

- Power price
- Production volumes and availabilities
- Trading and optimisation
- New revenue streams

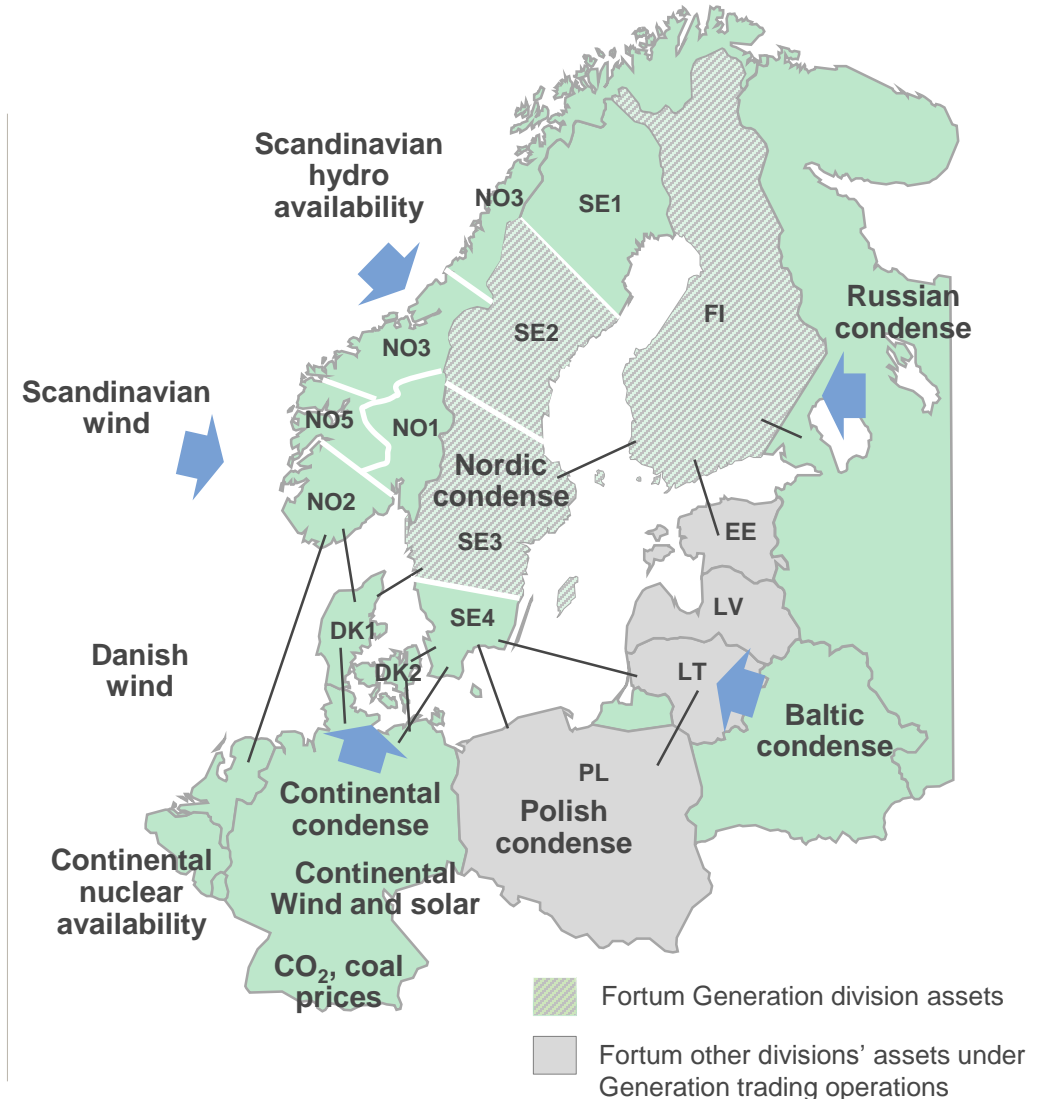
## Cost drivers

- Production cost
- Investment level
- Taxes and transmission fees

# Price drivers in Nordic power market

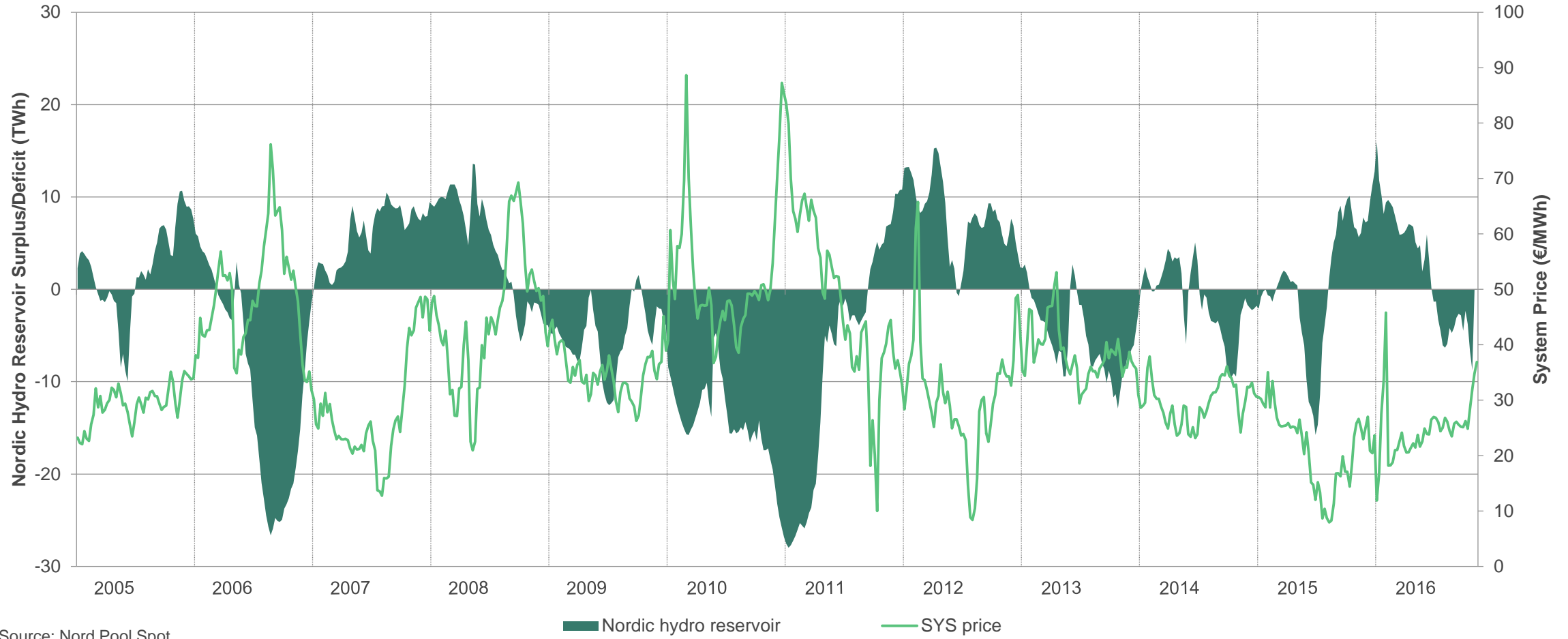
## Nordic power price setters

- Nordic power price is determined by the supply and demand balance
- Supply is driven by hydrological variation, available RES, Nordic & Baltic coal condense prices as well as Continental and Russian imports
- Demand is driven by industrial activity, household electrification and export



# Nordic power prices and hydro reservoir levels 2005–2016

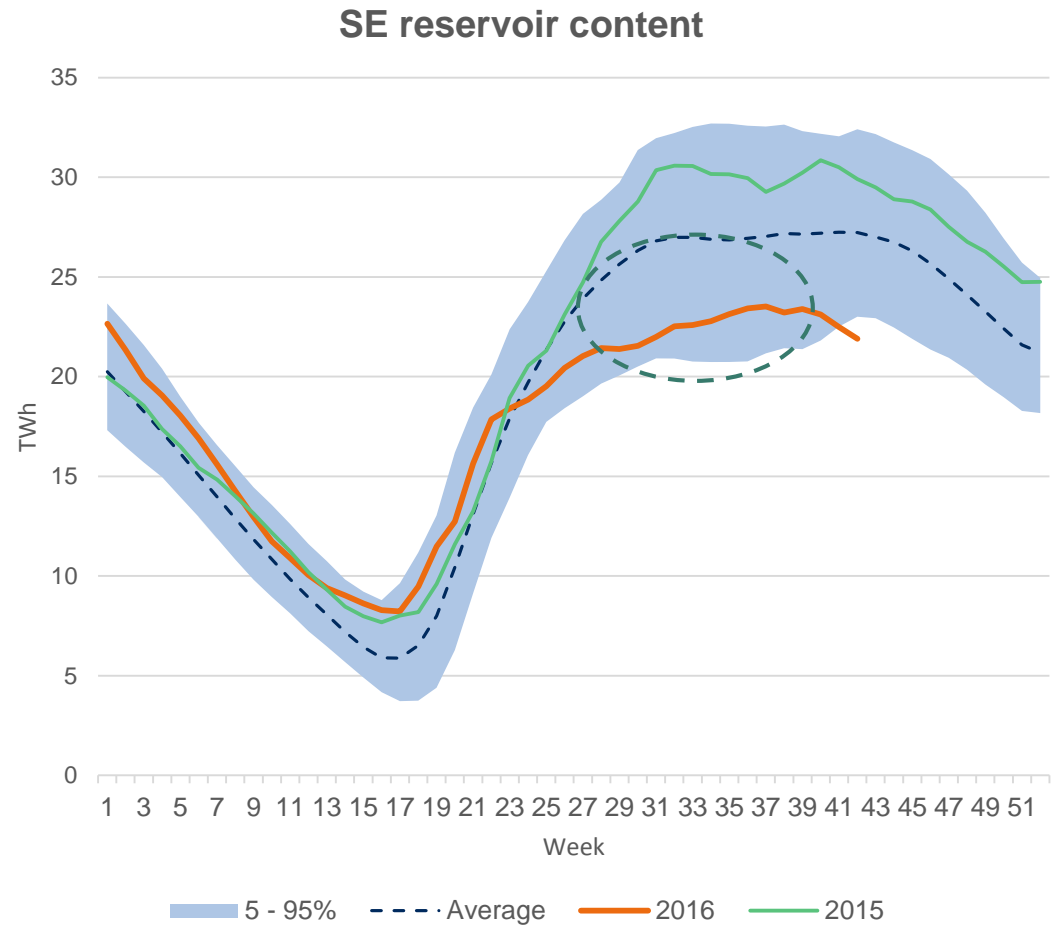
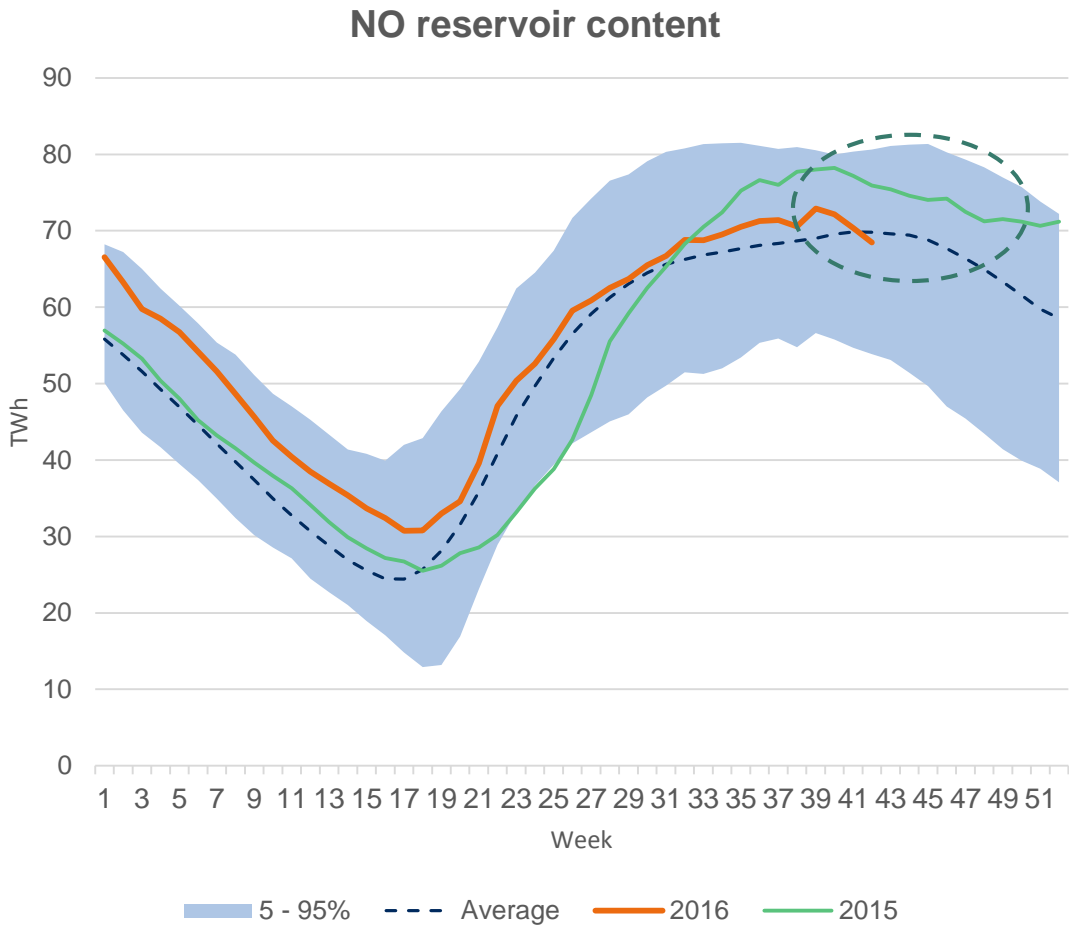
Nordic prices driven by weather (hydrology and temperatures), coal SRMC and Continental prices



Source: Nord Pool Spot

# Weather has turned drier lately and dry outlook continues for the near term

Norwegian reservoirs currently close to normal levels, while a clear deficit in Swedish reservoirs

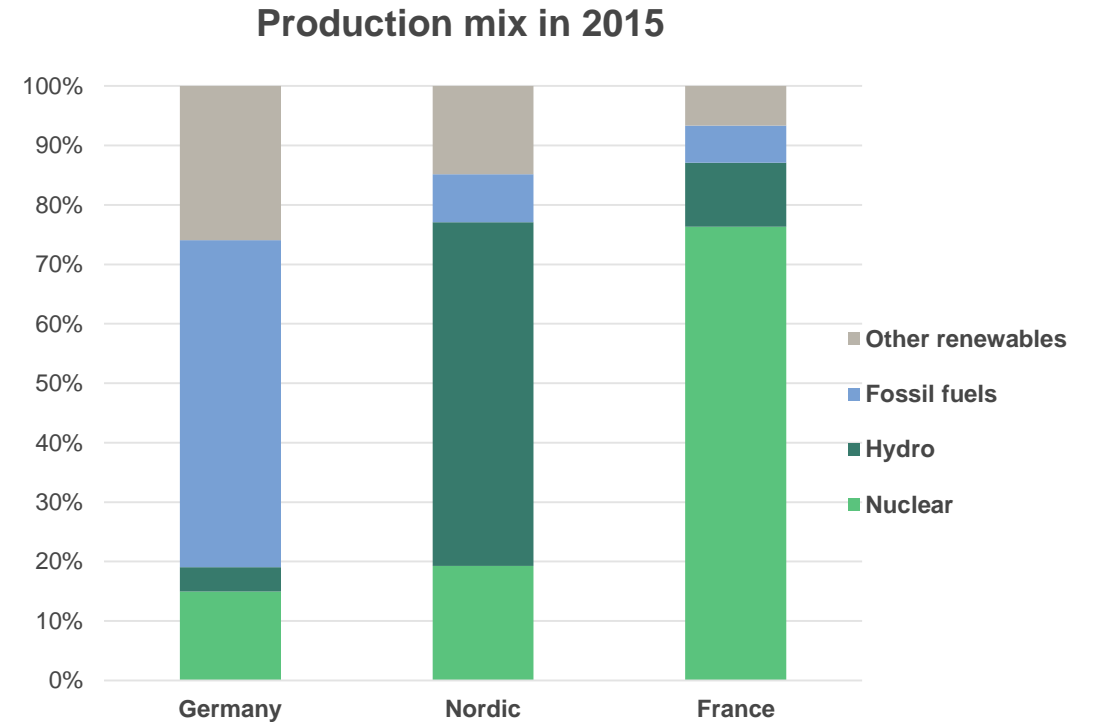
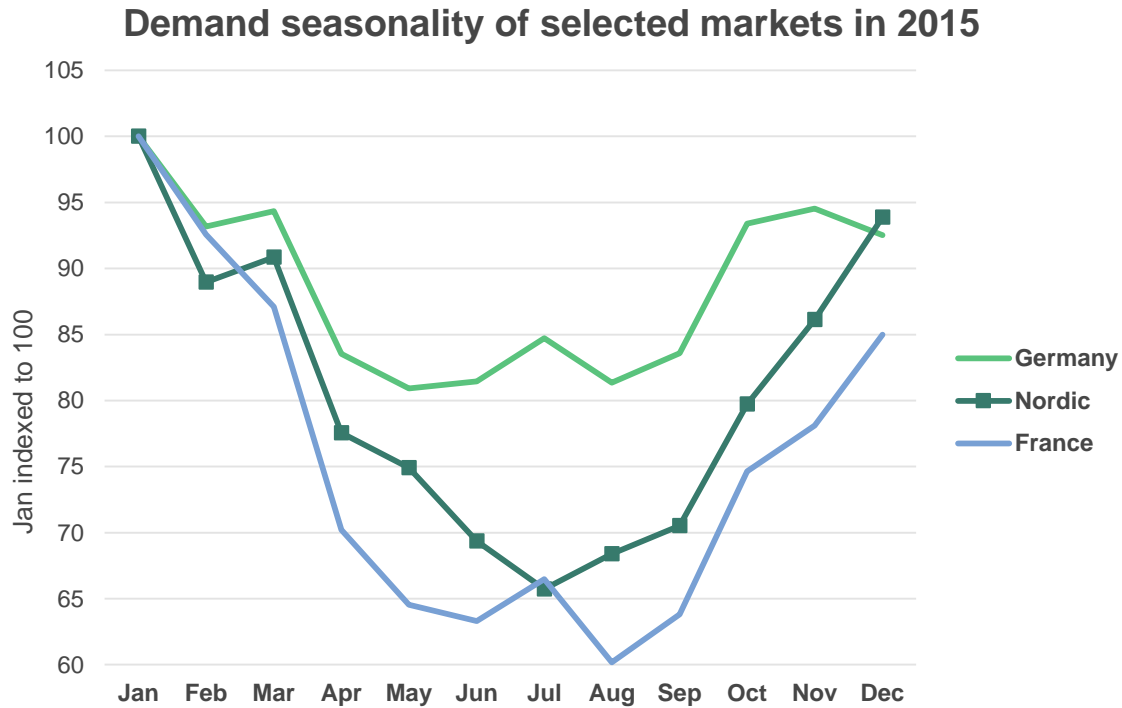


Source: MKOnline



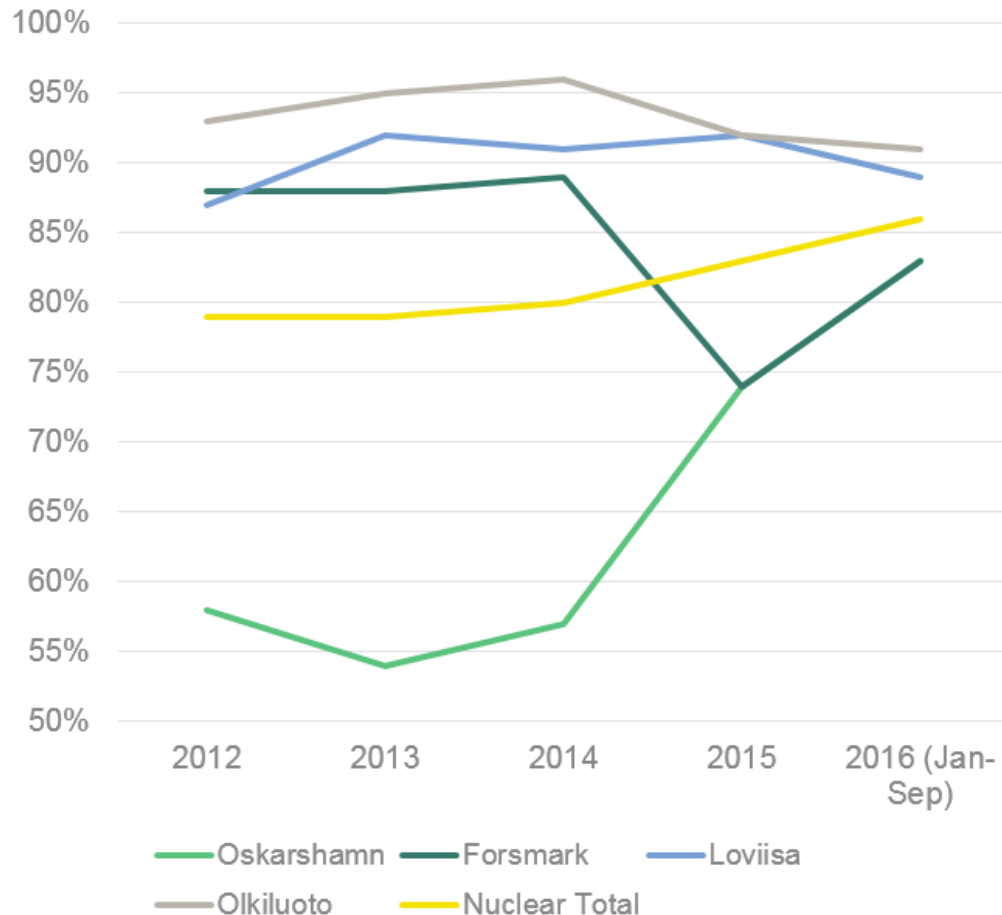
# Electricity demand is seasonal

Flexible production is valuable, in the Nordics it is primary hydro



Source: ENTSO-E Statistics

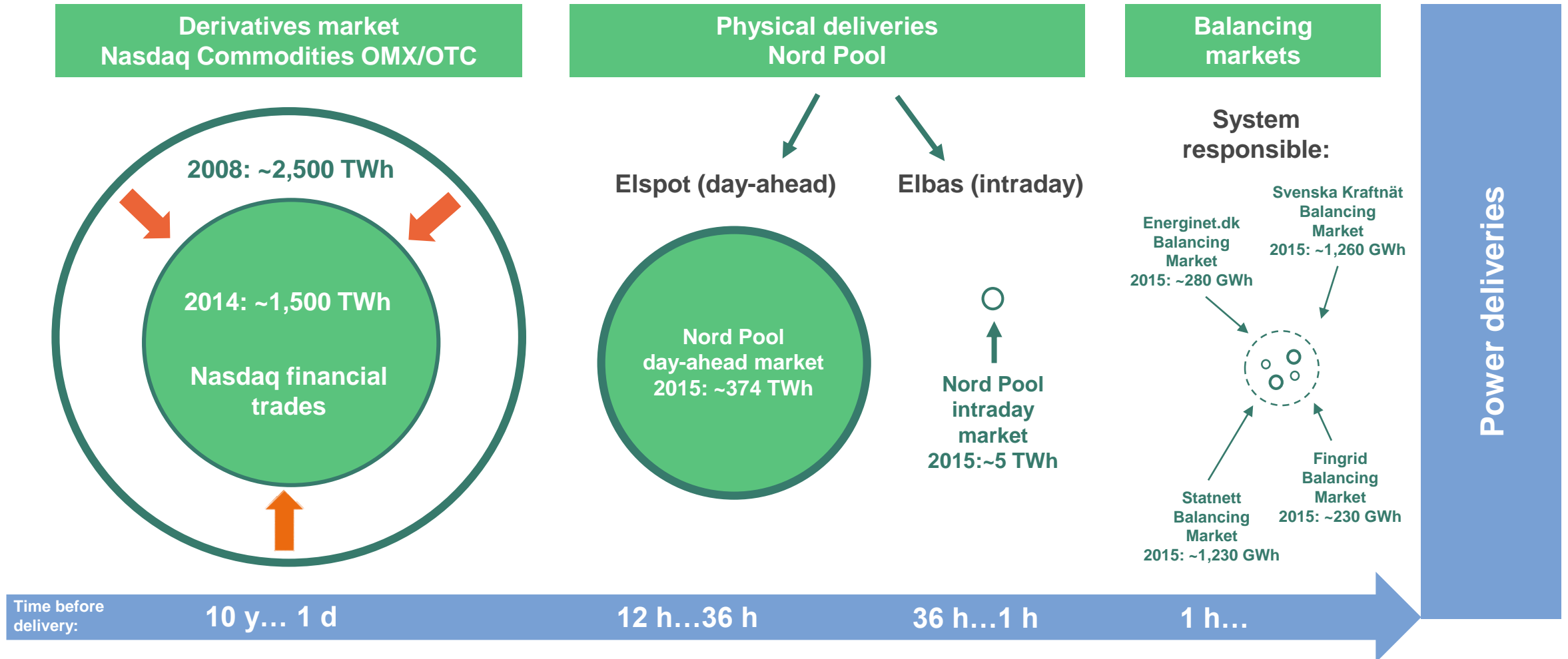
# Nuclear fleet availability improved



- Natural variance on annual availabilities due to varying outage scopes
- Loviisa and Olkiluoto located in Finland, are consistently among top NPPs globally in terms of availability
- In recent years good development in Swedish plants

# Nordic power market, several trading places

– base load generation hedged long prior to delivery, while reservoir based hydro has optional value closer to delivery



# Wide toolbox for hedging but liquidity limits usability of some products

## Nord Pool system forwards and options

- Cash-settled, cleared instruments against system price
- The main instruments for hedging
- Good liquidity in the front end

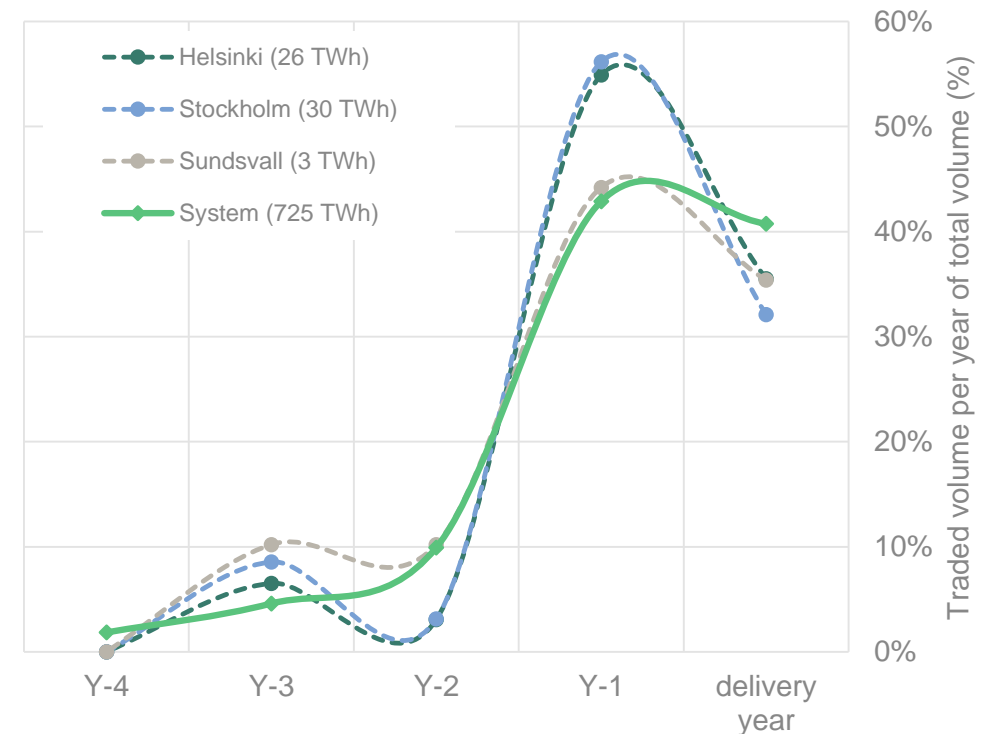
## Electricity Price Area Differences (EPADs)

- Forwards used for hedging area price difference vs. system
- Cash-settled
- Liquidity decreases quickly with time

## Forwards for variable cost items

- Variable cost components are mainly in coal and CO<sub>2</sub>
  - Used for securing price premium against cost of coal fired power plants
- Very liquid

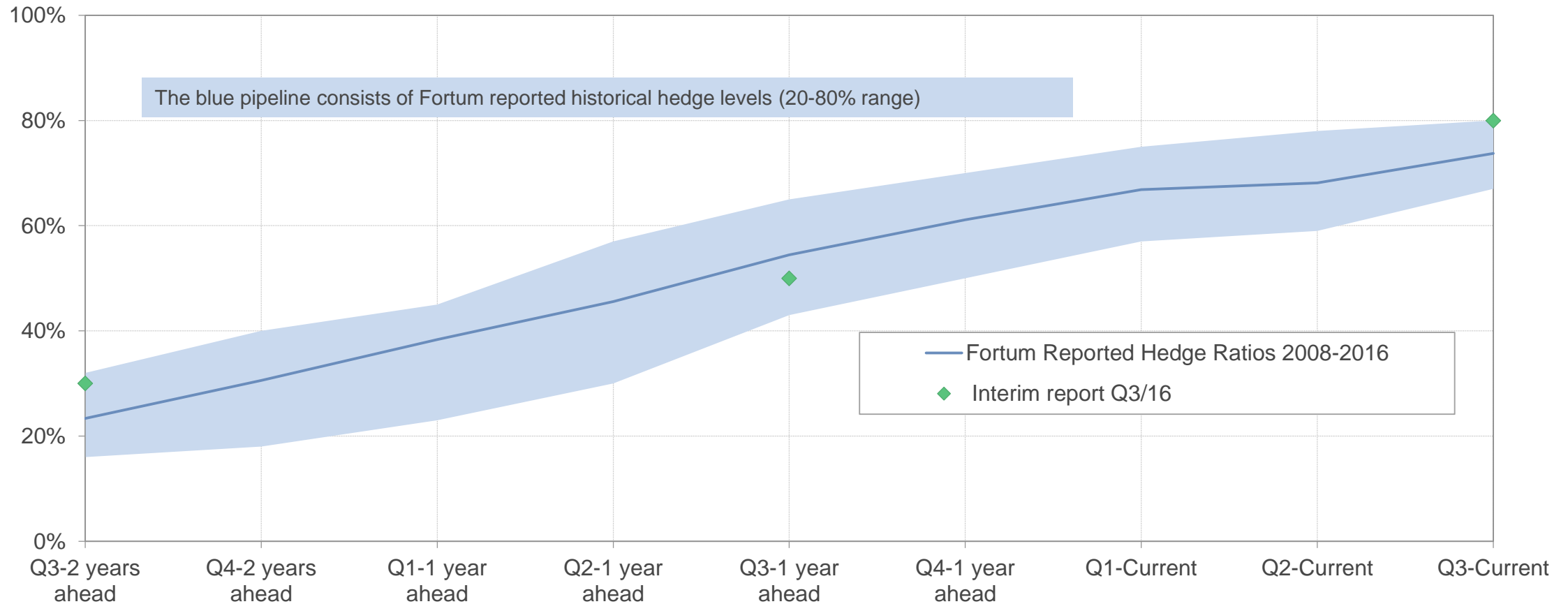
YR-15 product traded volume per year\*  
- Market liquidity on the market grows towards delivery



\*OTC trades not included.

# For Fortum's hydro and nuclear dominated fleet the hedge ratios have been around 60–80%

Average hedge ratio  
(and 20% and 80% percentiles) before delivery



Reported hedge ratios in Interim reports 2008-2016.  
Q3/16 current year 80%, next year 2017 50% and two years ahead 2018 30%.

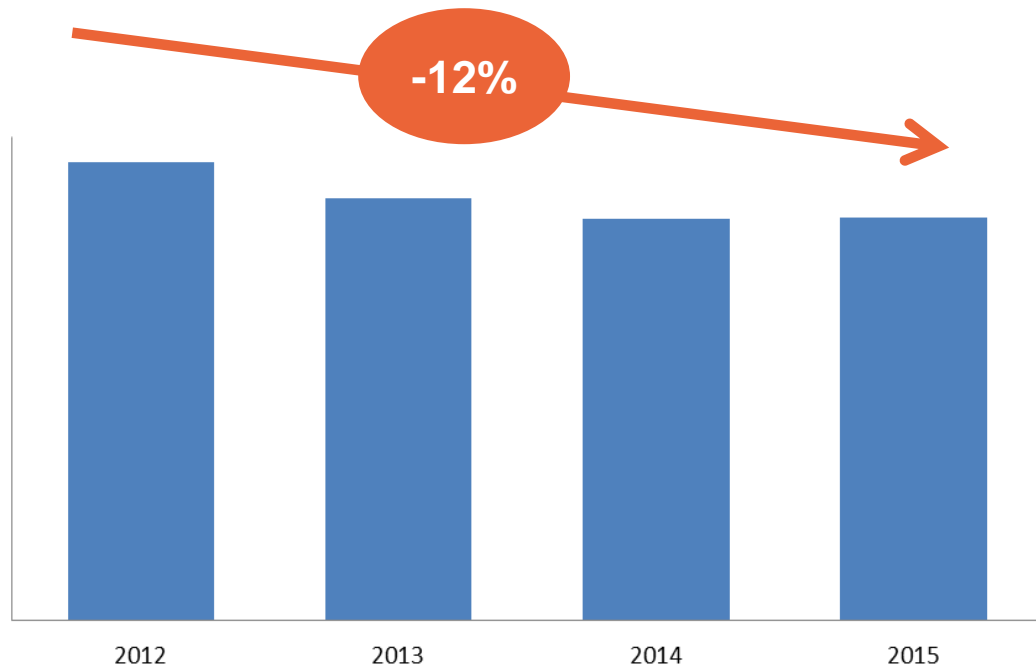
# Fortum's hedging has reduced volatility and increased achieved power price over time

Achieved power price vs Spot area price (SYS+FI&SE) 2005-2015



Spot area price = SYS + (40 % FI + 40 % SE3 + 20 % SE2)

# Focus on productivity – Operative fixed cost trend downwards

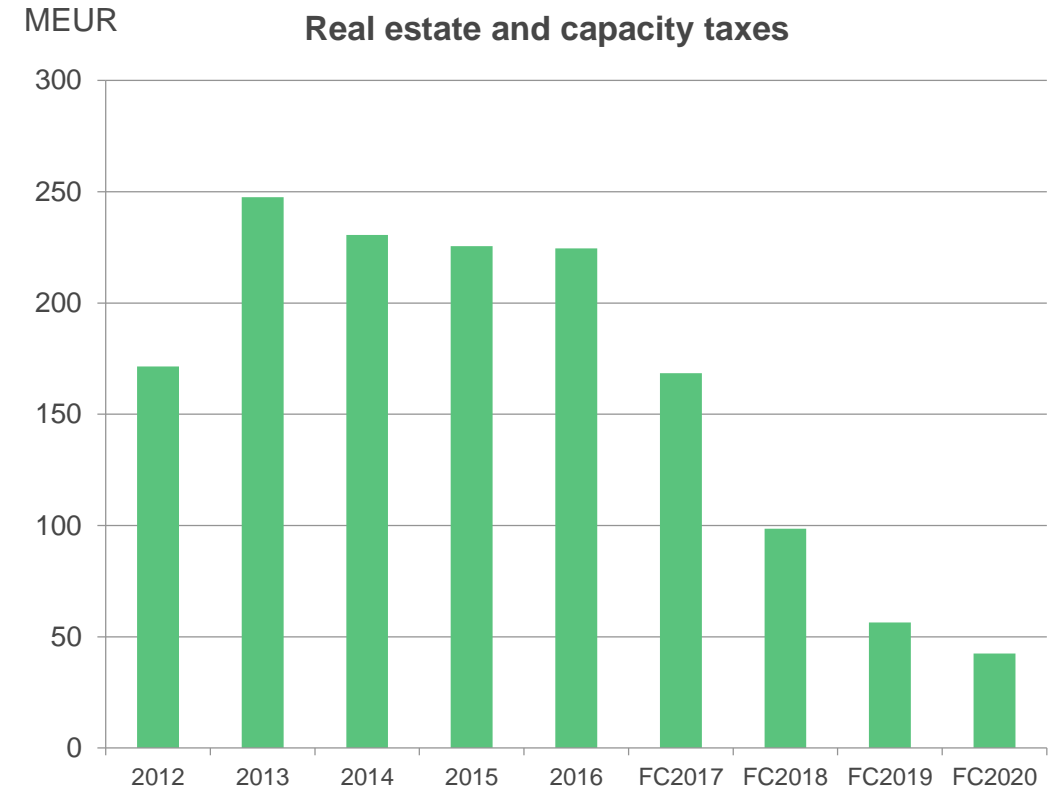


\*Operative fixed costs excluding taxes

- Outsourcing of O&M
  - Hydro
  - Thermal
- Constant portfolio optimisation
- Procurement savings
- Flexible use of resources

# Positive progress in taxation but still need for active influencing

- Swedish energy policy agreement in June 2016
  - Nuclear capacity tax will be reduced to 1,500 SEK/MW per month from 1 July 2017 and abolished on 1 January 2018.
  - Decrease the hydropower real-estate tax rate over a four-year period beginning in 2017, from today's 2.8% to 0.5%.
- Real estate taxation in Finland
  - Power plants subject to higher real estate tax rate (3.1%) than other properties (~1%)
- Water framework directive
  - Possibly could mean additional costs in Sweden
- Nuclear waste management





# Nuclear waste management

## In Finland and Sweden

- Infrastructure for waste management well-established
- Cost estimates based on detailed technical plans, experience, scientific findings and tenders received from suppliers
- Funds transparently accumulated in segregated external funds
- Liabilities based on annual cost estimates and technical plans updated every third year
- Finland: Plan & estimates updated Jun 2016, Government decision by the end of 2016
- Sweden: Plan & estimates to be submitted Jan 2017, Government decision Dec 2017
  - Impact of Oskarshamn unit 1 and 2 closures
  - Calculation period likely to increase from 40 to 50 years

Nuclear assets & total liabilities status 30 Sep 2016	Liability, MEUR	Available funds, MEUR	Coverage from IFRS perspective
Loviisa	836	1,094	131% EUR +258 million
TVO	962	1,369	142% +407 M€ Fortum's net share EUR +108 million
OKG and Forsmark	3,125	2,976	95% -149 M€ Fortum's net share EUR -61 million

# New revenue streams and growth

## Nuclear services

- Continue building a strong new leg in addition to nuclear generation business
- Focus on scalable offerings in selected niche areas where strong nuclear expertise is a necessity
- Several orders received and significant additional sales pipeline built
- Increased scalability through strategic partnerships, potential acquisitions

## Origination

- Provide commodity market products and services to B-to-B customers
- Expand existing origination offering in home markets
  - Green products
  - Virtual power plants
  - Asset management
  - Demand response
  - Risk management tools and support for customers' investments



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